



CITY OF CAPE TOWN | ISIXEKO SASEKAPA | STAD KAAPSTAD

THIS CITY WORKS FOR YOU

Strategic Agenda for Urban Agriculture in Phillipi



STRATEGIC AGENDA

Introduction

The City of Cape Town entered into a partnership with the RUAF Foundation, through the office of its partner in the region, the Municipal Development Partnership for Eastern and Southern Africa (MDP-ESA) to jointly plan and implement sustainable agriculture in the city. This was done through a participatory process known as the Multi-stakeholder Action Planning and Policy Making (MPAP).

The City of Cape has an approved policy on urban agriculture in the city. It is the vision of the city to have sustainable urban agriculture that meets the city's nutrition as well as food security. This strategic agenda partly addresses the issues that the policy sought to address. It is an attempt to put into action the city policy.

This development of the strategic agenda came in as part of the technical assistance that the city and its stakeholders received from the Municipal Development Partnership. It focuses on what the key result areas for the projects that were identified by the stakeholders should be. It identifies what the areas of impact for the municipality and MDP. It provides the project(s) with direction and a clear understanding and agreement of the issues and the key interactions between stakeholders. Stakeholders therefore work together in order to achieve a common goal through their activities.

This agenda is structured as follows:

- The first section explores the back ground of the project;
- And the second section outlines in matrix format, goals, objectives, activities, performance indicators and responsible authorities.

Background

The City Of Cape Town has adopted a policy on Urban Agriculture, which simply provides direction and guidance to the activities related to Urban Agriculture. With reference to this policy a partnership was established with the Municipal Development Partnership for Eastern and South Africa (MDP-ESA). This partnership therefore enabled the city to extend its networks across the board in the hope of being able to share information and experience.

The project was then embarked upon and the principle objective was to draft an Urban Agriculture Development Strategy for the Philippi area and the initiation of certain selected farming and agri-related projects. A series of meetings was then held with stakeholders



Strategic Vision

‘A thriving and sustainable urban agriculture sector which makes a meaningful contribution towards nutrition, poverty alleviation, and economic development through a participatory and inclusive process’

The agenda is mainly in the form of a matrix that summarizes the goals, strategic objectives, and the action areas for the plan. The main issues identified are:

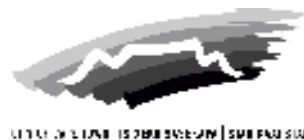
- Lack of production inputs
- Insufficient skills to support agriculture
- Inefficient distribution of resources to beneficiaries
- Incomplete land inventory
- Inadequate infrastructure
- Incomplete stakeholder database
- Lack of communication and coordination amongst stakeholders
- Poor or no farmer organization

The Strategic agenda seeks to address the above issues that are constraining agriculture from realizing its full potential.

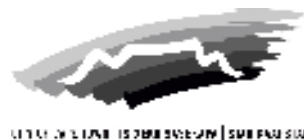


Strategic Goals, Objectives, Activities, Key Performance Indicators, and Responsible Authorities

Issue	Strategic Goal	Strategic Objective	Strategic Activities	Performance Indicators	Responsible Authority
FARMING SYSTEMS					
Lack of Production Inputs	Provision of Production Inputs	<ul style="list-style-type: none"> To identify the different input providers and existing resources 	To identify the different input providers and existing resources	Database of existing suppliers which is continually updated	<ul style="list-style-type: none"> City of Cape Town Department of Agriculture
		<ul style="list-style-type: none"> Inputs are easily accessible to all farmers by a specified date 	Develop or establish a network of suppliers and distribution networks	Active network of suppliers who are acceptable to farmers	Agencies to be decided
		<ul style="list-style-type: none"> Sustained assistance packages are available to all according to type and stage by a specified date. 	Packages developed according to type and stage of farmers	Packages are being distributed (no. p.a.) over the long term according to type and stage	Agencies to be decided
Insufficient Skills	To provide appropriate accessible training according to need	<ul style="list-style-type: none"> Establish database of training & extension providers according to farmer and trainer needs, types and stage 	Identify and analyse extension providers including farmers	Database is working	City of Cape Town in the absence of DOA
	To enhance existing skills (per type and	<ul style="list-style-type: none"> Establish a 'One-stop' helpdesk to access training 	<ul style="list-style-type: none"> Commission/ appointment of 	<ul style="list-style-type: none"> Helpdesk is established 	MAP team



	stage) and new ones for farmers and trainers	(& other support) for farmers and trainers	helpdesk	<ul style="list-style-type: none"> • Design/adopt appropriate training activities according to need, type & stage 	<ul style="list-style-type: none"> • Appropriate training given to __ (no.) of farmers and trainers per annum on an on-going basis according to need, type & stage 	Extension offices agencies and help desks
Inefficient external support services to framers bearing in mind that most of them are older women	To provide timely sustainable extension services to the farmer according to their actual need, type and stage	<ul style="list-style-type: none"> • Establish current carrying capacity among existing extension providers • Facilitate the assignment or re-assignment of existing capacity to achieve higher efficiency to reach more farmers effectively and sustainably 	<ul style="list-style-type: none"> • Assessment project to establish capacity against need • Establish / design collaborative delivery plan 	<ul style="list-style-type: none"> • Assessment survey plan • Delivery plan is in place 	MAP team	MAP Team
LAND USE AND MAPPING						
Lack of a complete Land Audit: Inventory, availability and suitability	To establish and maintain land inventory	<ul style="list-style-type: none"> • To determine what land is available for UA • To determine the suitability of the land parcels for the various farming systems • To understand the 	<ul style="list-style-type: none"> • Do the assessment of fellow land parcels in the area. • Evaluate suitability of each land parcel for UA. • Determine 	<ul style="list-style-type: none"> • Database of suitable land parcels. 	City of Cape Town	Department of Agriculture



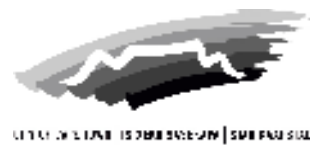
		development and constraints of each land parcel	constraints of each land parcel. <ul style="list-style-type: none"> • Produce land maps • Describe physical characteristics of each land parcel. 		
Lack of infrastructure on the land	To be able to influence infrastructure development in the area in line with the Urban Agriculture agenda.	<ul style="list-style-type: none"> • Identify infrastructure required by the urban farmers • Identify role players and stakeholders that should be consulted • Consult stakeholder and role players with regard to requirements 	<ul style="list-style-type: none"> • Conduct a stakeholder meeting to ratify the infrastructural needs of the farmers • Identify and consult stakeholders and role players • Identify infrastructure development projects that input could be provided on. 	<ul style="list-style-type: none"> • Structured engagement with farmers to ascertain what their needs are. • Identification of departmental plans that have potential to be influenced. • Development of appropriate infrastructure 	City Of Cape Town Department of Agriculture
No knowledge of the Urban and Spatial Plans for the area	To determine for what the expansionary plans for the area are	To collect information regarding the zoning and planned usage of vacant land in the area.	Contacting town planning once vacant erf's have been identified to confirm the zoning and	Identified erf's that could potentially be reserved for urban agricultural use.	City Of Cape Town



			planned use of the land.		
STAKEHOLDERS					
Incomplete stakeholder database	A comprehensive stakeholder database	To establish and maintain a comprehensive stakeholder database.	<ul style="list-style-type: none"> • Collect and collate stakeholder contact details, function and areas of influence • Distribute database to stakeholder to ensure contact 	<ul style="list-style-type: none"> • Fully functional up to date database • Monthly distribution of updated stakeholder details. 	MPAP Team City of Cape Town DOA
Lack of communication and coordination among stakeholders	Improved communication and coordination amongst stakeholders	<p>To establish a network that stakeholders can interface with one another with regard to initiatives.</p> <p>Open dialogue between urban farmers and support networks.</p>	<ul style="list-style-type: none"> • Launch a forum in which stakeholders participate to open up dialogue and share information • Mentorship programme for emerging urban farmers 	<ul style="list-style-type: none"> • Functional forum for role players to interact • Create 'support groups' for farmers to be able to establish networks • Link emerging urban farmers with more established ones to learn from 	City of Cape Town MPAP team DOA
No Farmer Organisation	Increased farmer Organisation	Establish a farmer organisation	<ul style="list-style-type: none"> • Identify a driving agent for organising farmers • Recruit a core group of individuals to 	<ul style="list-style-type: none"> • A farmer organisation that speaks on behalf of those who are party to it 	City of Cape Town Abalimi DOA MPAP Team



			establish the organisation		
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Conclusion

This agenda was prepared by the following stakeholders:

1. City Department of Development Facilitation
2. City Department of Local Economic Development
3. City Department of Social Welfare
4. City Planning Department
5. Government Land Affairs Department
6. Government Agriculture Department
7. Abalimi Bezekhaya
8. Muslim Judicial Council
9. Department of Informal Sector

It demonstrates our common consensus on the direction in which we want urban agriculture to go as well as our commitment to its success.

We see urban agriculture as dynamic and operating different levels. This is the subsistence right up to full commercial. This Strategic Agenda addresses the different levels. This document is living and dynamic. We expect that it will evolve and change with time. The stakeholders stand ready to implement and amend at the same time